



Attendance of Audit, Risk and Estates Committee Meetings 2024-25

	9.1.25	24.4.25	3.7.25
Chris Swallow(Committee Chair)	✓	✓	A
Nadim Najib	✓	✓	✓
Tracey Milner	✓	✓	✓
Tim Machin	✓	A	✓
Darren Senior (FD/CFO)	✓	✓	A
Greg Armitage (MA)	✓	✓	✓
Shameem Hussain (CEO)	✓	✓	✓

Attended ✓	Apologies accepted A	Absent X	Resigned R
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