



Attendance of Audit, Risk and Estates Committee Meetings 2025-26

	15.1.26	14.5.26	20.7.25
Chris Swallow(Committee Chair)	✓	A	✓
Nadim Najib	✓	✓	✓
Tracey Milner	A	✓	R
Tim Machin	A	✓	A
Sofia Loreen	✓	✓	✓
Uzma Iqbal		✓	✓
Greg Armitage (CFO)	✓	✓	✓
Shameem Hussain (CEO)	✓	✓	✓

Attended ✓	Apologies accepted A	Absent X	Resigned R
---------------	--------------------------------	-----------------	-------------------